# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington D.C. 20549 

## FORM 10-Q

(Mark One)
凹 Quarterly Report Pursuant To Section 13 Or 15(d) Of The Securities Exchange Act Of 1934
For the quarterly period ended July 1, 2007
OR
Transition Report Pursuant To Section 13 Or 15(d) Of The Securities Exchange Act Of 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number: 0-24020

## SYPRIS SOLUTIONS, INC.

(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

101 Bullitt Lane, Suite 450
Louisville, Kentucky 40222
(Address of principal executive offices) (Zip code)

61-1321992
(I.R.S. Employer Identification No.)
(502) 329-2000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. $\boxtimes$ YesNo

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):
$\square$ Large accelerated filer $\quad$ Q Accelerated filer $\quad \square$ Non-accelerated filer
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). $\square$ Yes $\quad$ No
As of July 31, 2007, the Registrant had 19,142,022 shares of common stock outstanding.

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## Part I. Financial Information

## Item 1. Financial Statements

## SYPRIS SOLUTIONS, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except for per share data)

|  | Three Months Ended |  |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { July 1, } \\ 2007 \\ \hline \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ | $\begin{gathered} \text { July 1, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |
|  | (Unaudited) |  |  | (Unaudited) |  |
| Net revenue: |  |  |  |  |  |
| Outsourced services |  | 91,338 | \$ 115,419 | \$186,344 | \$224,230 |
| Products |  | 24,909 | 16,814 | 41,342 | 37,998 |
| Total net revenue |  | 116,247 | 132,233 | 227,686 | 262,228 |
| Cost of sales: |  |  |  |  |  |
| Outsourced services |  | 87,156 | 109,688 | 173,405 | 210,831 |
| Products |  | 21,390 | 12,111 | 34,573 | 28,346 |
| Total cost of sales |  | 108,546 | 121,799 | 207,978 | 239,177 |
| Gross profit |  | 7,701 | 10,434 | 19,708 | 23,051 |
| Selling, general and administrative |  | 8,775 | 9,376 | 19,371 | 18,874 |
| Research and development |  | 714 | 371 | 1,393 | 704 |
| Amortization of intangible assets |  | 164 | 158 | 328 | 317 |
| Nonrecurring items |  | 1,248 | 256 | 1,554 | 677 |
| Operating (loss) income |  | $(3,200)$ | 273 | $(2,938)$ | 2,479 |
| Interest expense, net |  | 914 | 1,083 | 1,633 | 2,242 |
| Other expense (income), net |  | 61 | (8) | 41 | (258) |
| (Loss) income before income taxes |  | $(4,175)$ | (802) | $(4,612)$ | 495 |
| Income tax (benefit) expense |  | $(1,874)$ | (358) | $(2,066)$ | 83 |
| Net (loss) income |  | $(2,301)$ | \$ (444) | \$ (2,546) | \$ 412 |
| (Loss) earnings per common share: |  |  |  |  |  |
| Basic |  | (0.13) | \$ (0.02) | \$ (0.14) | \$ 0.02 |
| Diluted |  | \$ (0.13) | \$ (0.02) | \$ (0.14) | \$ 0.02 |
| Dividends declared per common share | \$ | 0.03 | \$ 0.03 | \$ 0.06 | \$ 0.06 |
| Weighted average shares outstanding: |  |  |  |  |  |
| Basic |  | 18,169 | 18,065 | 18,138 | 18,055 |
| Diluted |  | 18,169 | 18,065 | 18,138 | 18,237 |

The accompanying notes are an integral part of the consolidated financial statements.

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## SyPRIS SOLUTIONS, INC.

## Consolidated Balance Sheets

## (in thousands, except for share data)

$\left.\begin{array}{lrrr} & \begin{array}{c}\text { July 1, } \\ \text { 2007 }\end{array} & \begin{array}{c}\text { December 31, } \\ \text { (No06 }\end{array} \\ \hline \text { (Note) }\end{array}\right)$

| LIABILITIES and Stockholders' EQUITY |  |  |  |
| :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |
| Accounts payable | \$ 73,130 | \$ | 76,291 |
| Accrued liabilities | 20,468 |  | 19,430 |
| Current portion of long-term debt | - |  | 5,000 |
| Total current liabilities | 93,598 |  | 100,721 |
| Long-term debt | 48,000 |  | 55,000 |
| Other liabilities | 13,286 |  | 13,426 |
| Total liabilities | 154,884 |  | 169,147 |
| Stockholders' equity: |  |  |  |
| Preferred stock, par value $\$ 0.01$ per share, 975,150 shares authorized; no shares issued | - |  | - |
| Series A preferred stock, par value \$0.01 per share, 24,850 shares authorized; no shares issued | - |  | - |
| Common stock, non-voting, par value \$0.01 per share, 10,000,000 shares authorized; no shares issued | - |  | - |
| Common stock, par value $\$ 0.01$ per share, $30,000,000$ shares authorized; $19,179,117$ shares issued and $19,136,105$ outstanding in 2007 and 18,342,243 shares issued and 18,338,484 outstanding in 2006 | 191 |  | 183 |
| Additional paid-in capital | 145,011 |  | 143,537 |
| Retained earnings | 66,130 |  | 69,816 |
| Accumulated other comprehensive loss | $(3,762)$ |  | $(3,634)$ |
| Treasury stock, 43,012 and 3,759 shares in 2007 and 2006, respectively | (196) |  | (16) |
| Total stockholders' equity | 207,374 |  | 209,886 |
| Total liabilities and stockholders' equity | \$ 362,258 | \$ | 379,033 |

Note: The balance sheet at December 31, 2006 has been derived from the audited consolidated financial statements at that date but does not include all information and footnotes required by accounting principles generally accepted in the United States for a complete set of financial statements.

The accompanying notes are an integral part of the consolidated financial statements.

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## SYPRIS SOLUTIONS, INC.

## Consolidated Cash Flow Statements

## (in thousands)

|  | Six Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { July 1, } \\ 2007 \end{gathered}$ | $\begin{gathered} \hline \text { June 30, } \\ 2006 \end{gathered}$ |
|  | (Unaudited) |  |
| Cash flows from operating activities: |  |  |
| Net (loss) income | \$ $(2,546)$ | \$ 412 |
| Adjustments to reconcile net (loss) income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 14,254 | 13,678 |
| Noncash compensation expense | 462 | 448 |
| Other noncash items | 27 | $(1,520)$ |
| Changes in operating assets and liabilities: |  |  |
| Accounts receivable | (831) | $(1,814)$ |
| Inventory | $(1,843)$ | 6,161 |
| Other current assets | $(3,328)$ | $(3,448)$ |
| Accounts payable | $(3,258)$ | 15,827 |
| Accrued liabilities | 1,492 | (156) |
| Net cash provided by operating activities | 4,429 | 29,588 |
| Cash flows from investing activities: |  |  |
| Capital expenditures, net | $(3,612)$ | $(4,903)$ |
| Proceeds from sale of assets | 22 | 57 |
| Changes in nonoperating assets and liabilities | (891) | 431 |
| Net cash used in investing activities | $(4,481)$ | $(4,415)$ |
| Cash flows from financing activities: |  |  |
| Net change in debt under revolving credit agreements | 13,000 | $(10,000)$ |
| Payments on Senior Notes | $(25,000)$ | - |
| Cash dividends paid | $(1,117)$ | $(1,094)$ |
| Proceeds from issuance of common stock | 167 | 209 |
| Net cash used in financing activities | $(12,950)$ | $(10,885)$ |
| Net (decrease) increase in cash and cash equivalents | $(13,002)$ | 14,288 |
| Cash and cash equivalents at beginning of period | 32,400 | 12,060 |
| Cash and cash equivalents at end of period | \$ 19,398 | \$ 26,348 |

The accompanying notes are an integral part of the consolidated financial statements.

## SyPRIS Solutions, Inc.

## Notes to Consolidated Financial Statements

## (1) Nature of Business

Sypris is a diversified provider of outsourced services and specialty products. The Company performs a wide range of manufacturing, engineering, design, testing, and other technical services, typically under multi-year, sole-source contracts with corporations and government agencies in the markets for truck components \& assemblies, aerospace \& defense electronics, and test \& measurement equipment.

## (2) Basis of Presentation

The accompanying unaudited consolidated financial statements include the accounts of Sypris Solutions, Inc. and its wholly-owned subsidiaries (collectively, Sypris or the Company), and have been prepared by the Company in accordance with the rules and regulations of the Securities and Exchange Commission. All significant intercompany transactions and accounts have been eliminated. These unaudited consolidated financial statements reflect, in the opinion of management, all material adjustments (which include only normal recurring adjustments) necessary to fairly state the results of operations, financial position and cash flows for the periods presented, and the disclosures herein are adequate to make the information presented not misleading. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Actual results for the three and six months ended July 1, 2007 are not necessarily indicative of the results that may be expected for the year ending December 31, 2007. These unaudited consolidated financial statements should be read in conjunction with the consolidated financial statements, and notes thereto, for the year ended December 31, 2006 as presented in the Company's Annual Report on Form 10-K.

Certain prior period amounts have been reclassified to conform to the current period presentation.

## (3) Recent Accounting Pronouncements

In September 2006, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 157, "Fair Value Measurements". The objective of SFAS No. 157 is to increase consistency and comparability in fair value measurements and to expand disclosures about fair value measurements. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements and does not require any new fair value measurements. The provisions of SFAS No. 157 are effective for fair value measurements made in fiscal years beginning after November 15, 2007. The adoption of this statement is not expected to have a material effect on the Company's future reported financial position or results of operations.

## (4) Major Customer Chapter 11 Filing

On March 3, 2006 (Filing Date), the Company's largest customer, Dana Corporation (Dana), and 40 of its U.S. subsidiaries, filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code in the U.S. Bankruptcy Court for the Southern District of New York. Dana's European, South American, Asia-Pacific, Canadian and Mexican subsidiaries were excluded from the Chapter 11 filing. On May 10, 2006, the Company reached an agreement (Agreement) with Dana (Debtor-in-Possession) under which both parties agreed, among other things, that Dana (Debtor-in-Possession) owed the Company approximately $\$ 22,100,000$, and that the Company owed Dana approximately $\$ 11.8$ million or a difference of approximately $\$ 10.3$ million subject to final reconciliation. Of this amount, the Agreement also provided the Company with a $\$ 9,200,000$ progress payment on May 11, 2006, as well as reduced payment terms on a prospective basis. As of December 31, 2006, Dana and the Company had substantially completed the reconciliation process under the Agreement and the Company expected approximately $\$ 1,100,000$ in net additional accounts receivable to be collected from Dana (Debtor in Possession), although Dana had not yet paid such amounts. The Company also had a $\$ 3,300,000$ refundable deposit with Dana for a specified business line yet to be transferred to the Company.

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In addition, on December 6, 2006, an independent arbitrator initially held that Dana had breached certain of its agreements with Sypris by failing to transfer certain volumes of business and by failing to pay the appropriate prices for the volumes that were transferred. As a result, the arbitrator awarded payments to Sypris totaling $\$ 1,818,212$ plus $\$ 146,258$ per month on an ongoing basis. The arbitration ruling was subject to a 30 -day clarification period and was not included in the 2006 consolidated balance sheet. On January 29, 2007, this award became final; and accordingly, net revenue in the consolidated statements of operations for the six months ended July 1, 2007 includes $\$ 2,695,760$ pertaining to the arbitration award. See Note 14 for Dana related subsequent events.

## (5) Stock-Based Compensation

On May 14, 2007 the Company offered eligible participants, including executive officers and directors of the Company, the opportunity to surrender certain vested outstanding, unexercised stock options which have exercise prices greater than $\$ 7.90$ per share in exchange for shares of common stock or new options to acquire common stock with an exercise price of $\$ 7.90$ per share, pursuant to the 2004 Sypris Equity Plan. Participants could participate in the offer if they remained employed through June 13, 2007, the date on which the Company canceled eligible options under the offer. At the participant's election, the participant could exchange all of the eligible options owned by such participant for either (i) shares of common stock having a fair value equivalent to the fair value of each such eligible option, or (ii) new options to purchase shares of Sypris common stock having a fair value equivalent to the fair value of each such eligible option.

The ratio of shares subject to eligible options cancelled to common stock and new options issued was calculated using the Black-Scholes Merton Option Valuation Model. If a participant elected to exchange any eligible options, he or she also surrendered any target performance options granted under any Sypris equity plan. Each share of common stock and new option granted with respect to an exchanged option was fully vested. All new options are exercisable through May 14, 2011 unless earlier forfeited.

The following table summarizes option activity for the six months ended July 1, 2007:

|  | Number of Shares | Weighted-average Exercise Price Per Share |  | Weighted-average Remaining $\qquad$ Term | Aggregate Intrinsic Value |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2007 | 2,303,317 | \$ | 10.08 |  |  |
| Granted | 382,529 |  | 7.88 |  |  |
| Exchanged | $(1,101,655)$ |  | 11.93 |  |  |
| Forfeited | $(58,640)$ |  | 9.44 |  |  |
| Expired | $(105,000)$ |  | 7.44 |  |  |
| Exercised | $(57,997)$ |  | 6.17 |  |  |
| Outstanding at July 1, 2007 | 1,362,554 | \$ | 8.37 | 3.52 | \$615,985 |
| Exercisable at July 1, 2007 | $\underline{\text { 1,061,308 }}$ | \$ | 8.12 | 3.29 | \$591,451 |

Pursuant to the Exchange Offer and in exchange for the options surrendered, the Company issued 159,974 shares of common stock, in addition to 374,529 options to purchase common stock. Additionally, participants surrendered 150,500 Target Options under the program, which represented all remaining Target Options outstanding at the date of exchange.

On January 12, 2007, the Company granted 258,000 restricted stock awards under a key employee retention program which vest over two or four years, as applicable. On March 1, 2007, the Company also granted 305,290 restricted stock awards under a long-term incentive program. Twenty-five percent of the restricted stock awards will vest in one-third increments on each of the third, fifth and seventh anniversaries of the grant date. Seventy-five percent of the restricted stock awards will vest in one-quarter increments on each of the first, second, third and fourth anniversaries of the achievement of the Vesting Trigger Date. This Vesting Trigger Date is the first business day following the Company's achievement of a specified target for aggregate net income as measured over the previous four fiscal quarters. If no Vesting Trigger Date occurs before March 1, 2010, this portion of the restricted stock awards will be immediately forfeited.

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## (6) (Loss) Earnings Per Common Share

There were no adjustments required to be made to net (loss) income for purposes of computing basic and diluted (loss) earnings per common share. A reconciliation of the weighted average shares outstanding used in the calculation of basic and diluted (loss) earnings per common share is as follows (in thousands):

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { July 1, }, \\ 2007 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { June 30, } \\ & 2006 \end{aligned}$ | $\begin{aligned} & \text { July 1, } \\ & \text { 2007 } \end{aligned}$ | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |
|  | (Unaudited) |  | (Unaudited) |  |
| Shares used to compute basic (loss) earnings per common share | 18,169 | 18,065 | 18,138 | 18,055 |
| Dilutive effect of equity awards | - | - | - | 182 |
| Shares used to compute diluted (loss) earnings per common share | $\underline{\underline{18,169}}$ | $\underline{ }$ 18,065 | $\underline{\underline{18,138}}$ | $\underline{\underline{18,237}}$ |

## (7) Inventory

Inventory consisted of the following (in thousands):

|  | $\begin{aligned} & \text { July } 1, \\ & 2007 \end{aligned}$ | $\begin{gathered} \begin{array}{c} \text { December 31, } \\ \quad 2006 \end{array} \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
|  | (Unaudited) |  |  |
| Raw materials, including perishable tooling of \$1,546 and \$1,276 in 2007 and 2006, respectively | \$ 24,930 | \$ | 28,885 |
| Work in process | 12,193 |  | 12,576 |
| Finished goods | 8,796 |  | 10,129 |
| Costs relating to long-term contracts and programs, net of amounts attributed to revenue recognized to date | 45,134 |  | 40,451 |
| Progress payments related to long-term contracts and programs | $(3,999)$ |  | $(11,107)$ |
| Reserve for excess and obsolete inventory | $(6,484)$ |  | $(6,788)$ |
|  | \$ 80,570 | \$ | 74,146 |

(8) Debt

Long-term debt consists of the following:

|  | July 1, | December 31, 2006 |
| :---: | :---: | :---: |
|  | $\overline{\text { (Unaudited) }}$ |  |
| Revolving credit facility | \$ 18,000 | \$ 5,000 |
| Senior notes | 30,000 | 55,000 |
|  | 48,000 | 60,000 |
| Less current portion | - | 5,000 |
|  | \$ 48,000 | \$ 55,000 |

In April 2007, the Company's Credit Agreement was amended and restated to: i) limit total borrowings at $\$ 50,000,000$, with $\$ 50,000,000$ of additional borrowings available upon lead bank approval, ii) extend the Credit Agreement through October 2009, iii) revise certain financial covenants providing more flexibility in the Company's financing structure, iv) increase the Company's interest rate structure, and v) add a security interest in the Company's accounts receivable, inventory and equipment. Other terms of the Credit Agreement remained substantially unchanged.

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The Company also amended the Senior Notes in April 2007 to enable a portion of their repayment, revise certain financial covenants, modify the June 30, 2014 principal payment to June 30, 2012, increase the Company's fixed interest rates and among other things, add a security interest in the Company's accounts receivable, inventory and equipment. Other terms of the Senior Notes remained substantially unchanged. As a result of the aforementioned modifications, the Company deferred $\$ 849,000$ of loan costs, which are included in other assets in the consolidated balance sheets.

After the aforementioned modifications, the Company's principal commitment under the revolving credit facility is due in 2009, while the Company's principal commitment under the Senior Notes is $\$ 4,100,000, \$ 15,000,000$ and $\$ 10,900,000$ due in 2009, 2011 and 2012, respectively.

## (9) Segment Data

The Company is organized into two business groups, the Industrial Group and the Electronics Group. The Industrial Group is one reportable business segment, while the Electronics Group includes two reportable business segments, Aerospace \& Defense and Test \& Measurement. There was no intersegment net revenue recognized in any of the periods presented. The following table presents financial information for the reportable segments of the Company (in thousands):

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { July 1, } \\ & 2007 \end{aligned}$ | $\begin{gathered} \hline \text { June 30, } \\ 2006 \end{gathered}$ | $\begin{gathered} \hline \text { July 1, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \\ \hline \end{gathered}$ |
|  | (Unaudited) |  | (Unaudited) |  |
| Net revenue from unaffiliated customers: |  |  |  |  |
| Industrial Group | \$ 73,472 | \$ 98,454 | \$ 152,591 | \$190,952 |
| Aerospace \& Defense | 29,380 | 21,917 | 49,051 | 47,927 |
| Test \& Measurement | 13,395 | 11,862 | 26,044 | 23,349 |
| Electronics Group | 42,775 | 33,779 | 75,095 | 71,276 |
|  | $\underline{\text { \$116,247 }}$ | $\underline{\underline{\$ 132,233}}$ | $\underline{\underline{\$ 227,686}}$ | $\underline{\text { \$262,228 }}$ |
| Gross profit: |  |  |  |  |
| Industrial Group | \$ 3,749 | \$ 4,491 | \$ 9,069 | \$ 10,439 |
| Aerospace \& Defense | 777 | 3,347 | 3,932 | 7,301 |
| Test \& Measurement | 3,175 | 2,596 | 6,707 | 5,311 |
| Electronics Group | 3,952 | 5,943 | 10,639 | 12,612 |
|  | \$ 7,701 | \$ 10,434 | \$ 19,708 | \$ 23,051 |
| Operating income (loss): |  |  |  |  |
| Industrial Group | \$ 1,468 | \$ 2,127 | \$ 4,351 | \$ 5,330 |
| Aerospace \& Defense | $(2,590)$ | 348 | $(2,887)$ | 1,137 |
| Test \& Measurement | 765 | 42 | 1,397 | 248 |
| Electronics Group | $(1,825)$ | 390 | $(1,490)$ | 1,385 |
| General, corporate and other | $(2,843)$ | $(2,244)$ | $(5,799)$ | $(4,236)$ |
|  | \$ $(3,200)$ | \$ 273 | \$ (2,938) | \$ 2,479 |

## (10) Commitments and Contingencies

The Company bears insurance risk as a member of a group captive insurance entity for certain general liability, automobile and workers' compensation insurance programs and a self-insured employee health program. The Company records estimated liabilities for its insurance programs based on information provided by the third-party plan administrators, historical claims experience, expected costs of claims incurred but not paid, and expected costs to settle unpaid claims. The Company monitors its estimated insurance-related liabilities on a quarterly basis. As facts change, it may become necessary to make adjustments that could be material to the Company's consolidated results of operations and financial condition. The Company believes that its present insurance coverage and level of accrued liabilities are adequate.

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The Company is involved in certain litigation and contract issues arising in the normal course of business. While the outcome of these matters cannot, at this time, be predicted in light of the uncertainties inherent therein, management does not expect that these matters will have a material adverse effect on the consolidated financial position or results of operations of the Company, excluding the aforementioned pending major customer bankruptcy proceedings.

As of July 1, 2007, the Company had outstanding purchase commitments of approximately $\$ 27,773,000$, primarily for the acquisition of inventory and manufacturing equipment. As of July 1, 2007, the Company also had outstanding letters of credit approximating $\$ 2,794,000$ primarily under a captive insurance program.

## (11) Income Taxes

In June 2006, the FASB issued FASB Interpretation No. 48 (FIN 48), "Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109." FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise’s financial statements in accordance with FASB Statement No. 109, "Accounting for Income Taxes." Specifically, FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return and also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. The Company adopted the provisions of FIN 48 on January 1, 2007. The impact of the Company's tax positions reassessment in accordance with the requirements of FIN 48 was not significant.

Upon the adoption of FIN 48 as of January 1, 2007, the estimated value of the Company's uncertain tax positions approximated $\$ 1,000,000$ applicable to unrecognized net tax benefits. If the Company's positions are sustained by the taxing authority in favor of the Company, the entire balance would reduce the Company's effective tax rate. The Company does not expect any reasonably possible material changes to the estimated amount of liability associated with its uncertain tax positions through July 2008. As of July 1, 2007, there have been no significant changes to the liability for uncertain tax positions. The Company recognizes accrued interest and penalties related to uncertain tax positions in income tax expense. As of July 1, 2007, the Company had accrued approximately $\$ 300,000$ for the payment of tax-related interest and penalties. The liability for uncertain tax positions including interest and penalties is carried in other liabilities in the consolidated balance sheets.

The Company's effective tax rate for the three and six months ended July 1, 2007 was $45 \%$. The Company's effective tax rate for the three and six months ended June 30,2006 was $45 \%$ and $17 \%$, respectively. Reconciling items between the federal statutory income tax rate of $34 \%$ and the effective tax rate include state and foreign income taxes and certain other permanent differences.

The Company files income tax returns in the U.S. federal jurisdiction, and various state and foreign jurisdictions. The Internal Revenue Service (IRS) is not currently examining the Company's U.S. income tax returns for 2003 through 2007, for which the statute has yet to expire. In addition, open tax years related to state and foreign jurisdictions remain subject to examination but are not considered material.

The Company's Mexican subsidiary is currently under a routine audit by the Mexican Servicio de Administracion Tributaria (SAT), the Mexican taxing authority, for the periods from May 27, 2004 through July 20, 2007. Proposed audit adjustments, if any, could significantly impact the Company's operating results.

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## (12) Employee Benefit Plans

Pension (benefit) expense consisted of the following (in thousands):

|  | Three Months Ended |  |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { July 1, } \end{aligned}$ |  | June 30, | $\begin{gathered} \hline \text { July 1, }, \\ 2007 \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |
|  | (Unaudited) |  |  | (Unaudited) |  |
| Service cost | \$ 28 |  | 25 | \$ 56 | \$ 49 |
| Interest cost on projected benefit obligation | 548 |  | 538 | 1,096 | 1,090 |
| Net amortizations, deferrals and other costs | 51 |  | 110 | 102 | 244 |
| Expected return on plan assets | (775) |  | (698) | $(1,550)$ | $(1,380)$ |
|  | \$ (148) |  | - (25) | \$ (296) | \$ |

## (13) Foreign Currency Translation

The functional currency for the Company's Mexican subsidiary is the Mexican peso. Assets and liabilities are translated at current rates of exchange and income and expense items are translated at the weighted average exchange rate for the period. The resulting translation adjustments are recorded in other comprehensive loss as a separate component of stockholders' equity. Total comprehensive loss for the three and six months ended July 1, 2007 was $\$ 1,721,000$ and $\$ 2,674,000$ respectively, including foreign currency translation adjustments of $\$ 580,000$ and $\$ 128,000$, respectively. For the three and six months ended July 1, 2007, other income, net includes foreign currency transaction losses of $\$ 61,000$ and $\$ 46,000$, respectively. Similar amounts for 2006 were not significant.

## (14) Subsequent Event

On July 24, 2007, the Company announced that Sypris Technologies, Inc., a wholly-owned subsidiary, has entered into a comprehensive settlement agreement with Dana to resolve all outstanding disputes and enter into a new long-term supply contract. Dana filed a motion for an order approving the settlement agreement with the court in the Southern District of New York. The motion was heard by the court on August 7, 2007 and approved.

The agreement provides for Dana and the Company to (i) enter into a new, long-term master supply agreement in lieu of the three existing supply contracts, (ii) exchange production of certain non-core components, (iii) rebalance production among Company plants to reduce costs for both parties, and (iv) cease all litigation with regard to prior contract disputes, including the release of Dana from certain committed but undelivered production volumes. In addition, Dana will provide the Company with an allowed general unsecured claim in the amount of $\$ 89,900,000$, a significant portion of which is expected to be deferred.

The new master supply agreement will run through 2014 and provides Dana with enhanced pricing for certain products beginning in 2008, and improved coverage in the areas of quality and warranty, among others.

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Results of Operations

The tables presented below, which compare our results of operations for the three and six month periods from 2007 to 2006 , presents the results for each period, the change in those results from 2007 to 2006 in both dollars and percentage change and the results for each period as a percentage of net revenue. The columns present the following:

- The first two data columns in the table show the absolute results for each period presented.
- The columns entitled "Year Over Year Change" and "Year Over Year Percentage Change" show the change in results, both in dollars and percentages. These two columns show favorable changes as positive and unfavorable changes as negative. For example, when our net revenue increases from one period to the next, that change is shown as a positive number in both columns. Conversely, when expenses increase from one period to the next, that change is shown as a negative number in both columns.
- The last two columns in the table show the results for each period as a percentage of net revenue. In these two columns, the cost of sales and gross profit for each are given as a percentage of that segment's net revenue. These amounts are shown in italics.

In addition, as used in the table, "NM" means "not meaningful."

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Three Months Ended July 1, 2007 Compared to Three Months Ended June 30, 2006

|  | Three Months Ended, |  |  |  | $\begin{gathered} \text { Year Over } \\ \text { Year } \\ \text { Change } \\ \text { Favorable } \\ \text { (Unfavorable) } \\ \hline \end{gathered}$ |  | Year Over <br> Year <br> Percentage <br> Change <br> Favorable <br> (Unfavorable) | Results as Percentage of Net Revenue for the Three Months Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \text { July 1, } \\ 2007 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June 30, } \\ 2006 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \hline \text { July 1, } \\ 2007 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { June 30, } \\ 2006 \\ \hline \end{gathered}$ |
|  |  |  |  |  |  | housands, ex |  | pt percentage data) |  |  |
| Net revenue: |  |  |  |  |  |  |  |  |  |
| Industrial Group | \$ | 73,472 | \$ | 98,454 | \$ | $(24,982)$ | (25.4)\% | 63.2\% | 74.4\% |
| Aerospace \& Defense |  | 29,380 |  | 21,917 |  | 7,463 | 34.1 | 25.3 | 16.6 |
| Test \& Measurement |  | 13,395 |  | 11,862 |  | 1,533 | 12.9 | 11.5 | 9.0 |
| Electronics Group |  | 42,775 |  | 33,779 |  | 8,996 | 26.6 | 36.8 | 25.6 |
| Total |  | 116,247 |  | 132,233 |  | $(15,986)$ | (12.1) | 100.0 | 100.0 |
| Cost of sales: |  |  |  |  |  |  |  |  |  |
| Industrial Group |  | 69,723 |  | 93,963 |  | 24,240 | 25.8 | 94.9 | 95.4 |
| Aerospace \& Defense |  | 28,603 |  | 18,570 |  | $(10,033)$ | (54.0) | 97.4 | 84.7 |
| Test \& Measurement |  | 10,220 |  | 9,266 |  | (954) | (10.3) | 76.3 | 78.1 |
| Electronics Group |  | 38,823 |  | 27,836 |  | $(10,987)$ | (39.5) | 90.8 | 82.4 |
| Total |  | 108,546 |  | 121,799 |  | 13,253 | 10.9 | 93.4 | 92.1 |
| Gross profit: |  |  |  |  |  |  |  |  |  |
| Industrial Group |  | 3,749 |  | 4,491 |  | (742) | (16.5) | 5.1 | 4.6 |
| Aerospace \& Defense |  | 777 |  | 3,347 |  | $(2,570)$ | (76.8) | 2.6 | 15.3 |
| Test \& Measurement |  | 3,175 |  | 2,596 |  | 579 | 22.3 | 23.7 | 21.9 |
| Electronics Group |  | 3,952 |  | 5,943 |  | $(1,991)$ | (33.5) | 9.2 | 17.6 |
| Total |  | 7,701 |  | 10,434 |  | $(2,733)$ | (26.2) | 6.6 | 7.9 |
| Selling, general and administrative |  | 8,775 |  | 9,376 |  | 601 | 6.4 | 7.5 | 7.1 |
| Research and development |  | 714 |  | 371 |  | (343) | (92.5) | 0.6 | 0.3 |
| Amortization of intangible assets |  | 164 |  | 158 |  | (6) | (3.8) | 0.1 | 0.1 |
| Nonrecurring items |  | 1,248 |  | 256 |  | (992) | (387.5) | 1.1 | 0.2 |
| Operating (loss) income |  | $(3,200)$ |  | 273 |  | $(3,473)$ | NM | (2.7) | 0.2 |
| Interest expense, net |  | 914 |  | 1,083 |  | 169 | 15.6 | 0.8 | 0.8 |
| Other expense (income), net |  | 61 |  | (8) |  | (69) | NM | 0.1 | - |
| Loss before income taxes |  | $(4,175)$ |  | (802) |  | $(3,373)$ | (420.6) | (3.6) | (0.6) |
| Income tax benefit |  | $(1,874)$ |  | (358) |  | 1,516 | 423.5 | (1.6) | (0.3) |
| Net loss | \$ | $(2,301)$ | \$ | (444) | \$ | $(1,857)$ | (418.2)\% | (2.0) \% | (0.3)\% |

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Six Months Ended July 1, 2007 Compared to Six Months Ended June 30, 2006

|  | Six Months Ended, |  | Year Over <br> Year <br> Change <br> Favorable <br> (Unfavorable) |  | Year Over <br> Year <br> Percentage <br> Change <br> Favorable <br> (Unfavorable) <br> percentage data) | Results as Percentage of Net Revenue for the Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { July } 1, \\ 2007 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { June 30, } \\ 2006 \\ \hline \end{gathered}$ |  |  | $\begin{gathered} \hline \text { July 1, } \\ 2007 \\ \hline \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2006 \\ \hline \end{gathered}$ |
|  |  |  |  | ousands, ex |  |  |  |
| Net revenue: |  |  |  |  |  |  |  |
| Industrial Group | \$152,591 | \$190,952 | \$ | $(38,361)$ |  | (20.1)\% | 67.0\% | 72.8\% |
| Aerospace \& Defense | 49,051 | 47,927 |  | 1,124 | 2.3 | 21.6 | 18.3 |
| Test \& Measurement | 26,044 | 23,349 |  | 2,695 | 11.5 | 11.4 | 8.9 |
| Electronics Group | 75,095 | 71,276 |  | 3,819 | 5.4 | 33.0 | 27.2 |
| Total | 227,686 | 262,228 |  | $(34,542)$ | (13.2) | 100.0 | 100.0 |
| Cost of sales: |  |  |  |  |  |  |  |
| Industrial Group | 143,522 | 180,513 |  | 36,991 | 20.5 | 94.1 | 94.5 |
| Aerospace \& Defense | 45,119 | 40,626 |  | $(4,493)$ | (11.1) | 92.0 | 84.8 |
| Test \& Measurement | 19,337 | 18,038 |  | $(1,299)$ | (7.2) | 74.2 | 77.3 |
| Electronics Group | 64,456 | 58,664 |  | (5,792) | (9.9) | 85.8 | 82.3 |
| Total | 207,978 | 239,177 |  | 31,199 | 13.0 | 91.3 | 91.2 |
| Gross profit: |  |  |  |  |  |  |  |
| Industrial Group | 9,069 | 10,439 |  | $(1,370)$ | (13.1) | 5.9 | 5.5 |
| Aerospace \& Defense | 3,932 | 7,301 |  | $(3,369)$ | (46.1) | 8.0 | 15.2 |
| Test \& Measurement | 6,707 | 5,311 |  | 1,396 | 26.3 | 25.8 | 22.7 |
| Electronics Group | 10,639 | 12,612 |  | $(1,973)$ | (15.6) | 14.2 | 17.7 |
| Total | 19,708 | 23,051 |  | $(3,343)$ | (14.5) | 8.7 | 8.8 |
| Selling, general and administrative | 19,371 | 18,874 |  | (497) | (2.6) | 8.5 | 7.2 |
| Research and development | 1,393 | 704 |  | (689) | (97.9) | 0.6 | 0.3 |
| Amortization of intangible assets | 328 | 317 |  | (11) | (3.5) | 0.1 | 0.1 |
| Nonrecurring items | 1,554 | 677 |  | (877) | (129.5) | 0.7 | 0.2 |
| Operating (loss) income | $(2,938)$ | 2,479 |  | $(5,417)$ | NM | (1.2) | 1.0 |
| Interest expense, net | 1,633 | 2,242 |  | 609 | 27.2 | 0.7 | 0.8 |
| Other expense (income), net | 41 | (258) |  | (299) | NM | - | - |
| (Loss) income before income taxes | $(4,612)$ | 495 |  | $(5,107)$ | NM | (1.9) | 0.2 |
| Income tax (benefit) expense | $(2,066)$ | 83 |  | 2,149 | NM | (0.9) | - |
| Net (loss) income | \$ (2,546) | \$ 412 | \$ | $\xrightarrow{(2,958)}$ | NM\% | (1.0) $\%$ | 0.2\% |

Backlog. At July 1, 2007, backlog for our Aerospace \& Defense segment increased $\$ 6.0$ million to $\$ 93.1$ million from $\$ 87.1$ million at June 30, 2006, on a $29 \%$ increase in net orders to $\$ 47.9$ million in the six months ended July 1, 2007 compared to $\$ 37.3$ million in net orders in the first six months of 2006 . Backlog for our Test \& Measurement segment increased $\$ 1.7$ million to $\$ 6.0$ million at July 1, 2007, on a $9 \%$ increase in orders to $\$ 26.5$ million compared to $\$ 24.3$ million in net orders for the first six months of 2006 . We expect to convert approximately $74 \%$ of the Aerospace \& Defense backlog and $100 \%$ of the Test $\&$ Measurement backlog at July 1, 2007 to revenue during the next twelve months.

Net Revenue. The Industrial Group primarily derives its revenue from manufacturing services and product sales. Compared to the prior year, net revenue in the Industrial Group decreased $\$ 25.0$ million and $\$ 38.4$ million for the three and six month periods, respectively, primarily due to an anticipated decrease in the heavy truck market partially offset by increased pricing and an arbitration award from a customer.

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The Aerospace \& Defense segment derives its revenue from product sales and technical outsourced services. Aerospace \& Defense segment net revenue for the second quarter increased $34 \%$ or $\$ 7.5$ million from the prior year, primarily due to increased product sales of $\$ 6.7$ million driven by the ramp-up of a new classified program during the second quarter. Technical outsourced services also increased $\$ 0.8$ million primarily as a result of sales associated with the launch of several new programs during the second half of 2006. Aerospace \& Defense segment net revenue for the six months ended July 1, 2007 increased $\$ 1.1$ million over the prior year period primarily due to increased product sales from the ramp-up of a new classified program during the second quarter, which was largely offset by the delayed launch of a classified program to replace a prior generation program.

The Test \& Measurement segment derives its revenue from technical services and product sales. Net revenue from calibration and other outsourced services increased $11 \%$ or $\$ 1.2$ million and products sales increased $22 \%$ or $\$ 0.3$ million for the second quarter primarily due to increased demand. Such changes from the prior year six month period were an increase of $12 \%$ or $\$ 2.5$ million and $6 \%$ or $\$ 0.2$ million, respectively, primarily due to increased demand.

Gross Profit. The Industrial Group's gross profit of $\$ 3.7$ million and $\$ 9.1$ million in the second quarter and six month periods of 2007, respectively, decreased from $\$ 4.5$ million and $\$ 10.4$ million in the second quarter and six month periods of 2006, primarily as a result of the anticipated decrease in the heavy truck market and higher fringe benefit costs, which was largely offset by increased pricing, increased demand from the trailer and energy markets and an arbitration award from a customer. Gross profit as a percentage of revenue increased to $5.1 \%$ and $5.9 \%$ for the second quarter and six month periods of 2007, respectively, from $4.6 \%$ and $5.5 \%$ for the second quarter and six month periods of 2006, respectively, primarily due to pricing improvements.

The Aerospace \& Defense segment's gross profit decreased $\$ 2.6$ million and $\$ 3.4$ million in the second quarter and six months of 2007, respectively, primarily due to the delay in the award of a follow-on contract for a government program, combined with some delay in cost reduction efforts for the same program. Consequently, gross profit as a percentage of revenue in the second quarter of 2007 decreased to $2.6 \%$ from $15.3 \%$ in the prior year period.

The Test \& Measurement segment's gross profit increased $22 \%$ or $\$ 0.6$ million and $26 \%$ or $\$ 1.4$ million for the second quarter and six month periods of 2007, respectively, primarily due to increased revenues, which also favorably impacted gross profit as a percentage of revenue, which increased to $23.7 \%$ and $25.8 \%$ for the three and six month periods of 2007, respectively, from $21.9 \%$ and $22.7 \%$ for the three and six month periods of 2006.

Selling, General and Administrative. Selling, general and administrative expense decreased $\$ 0.6$ million in the second quarter of 2007 over the prior year period primarily due to lower head count and reductions in other compensation-related expenses. Selling, general and administrative expense in the six month period ended July 1,2007 increased $\$ 0.5$ million over the prior year period, primarily due to additional expense recognized related to an employee retention program.

Research and Development. Research and development costs during the second quarter and six month periods ended July 1, 2007 increased from the prior year periods primarily due to new product development efforts within our Aerospace \& Defense segment.

Nonrecurring Items. Nonrecurring items include legal and professional fees incurred as a result of the Dana Bankruptcy filing in March of 2006. Such costs increased by $\$ 1.0$ million and $\$ 0.9$ million in the second quarter and six month periods of 2007, respectively, due to increased external legal and advisory services related to the Dana settlement and supply agreements.

Interest Expense, Net. Interest expense decreased primarily due to decreased weighted average debt outstanding resulting from our working capital management initiative, which was partially offset by higher interest rates from the April 2007 modification of our credit agreement and senior notes. Our weighted average debt outstanding decreased to $\$ 51.0$ million and $\$ 53.0$ million for the second quarter and six month periods of 2007, respectively, from $\$ 73.3$ million and $\$ 74.6$ million during the second quarter and six month periods of 2006. The weighted average interest rate increased to $7.1 \%$ and $6.2 \%$ for the second quarter and six month periods of 2007, respectively, from $5.6 \%$ for both the second quarter and six month periods of 2006.

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Income Taxes. Our effective income tax rate was $45 \%$ for the second quarter and six months ended July 1, 2007 as compared to $45 \%$ and $17 \%$, respectively for the comparable prior year periods. The change in the effective tax rate is primarily due to the mix of foreign and domestic operating results.

## Liquidity, Capital Resources and Financial Condition

Net cash provided by operating activities was $\$ 4.4$ million in the first six months of 2007, as compared to $\$ 29.6$ million in 2006, primarily due to the timing of working capital improvements in the first half of 2006 which were not repeated in the first half of 2007, including $\$ 9.2$ million of progress payments and $\$ 6.0$ million of additional payments resulting from a reduction in payment terms both under an interim settlement with a bankrupt customer, plus $\$ 7.0$ million in inventory reductions in the first phase of our implementation of lean techniques. In the first six months of 2007, accounts receivable increased $\$ 0.8$ million and accounts payable decreased $\$ 3.3$ million on lower volumes primarily due to timing of payments and shipments to and from our customers and suppliers, respectively. Accrued liabilities increased $\$ 1.5$ million primarily as a result of higher legal expense accruals related to the Dana bankruptcy negotiations and pending settlement and supply agreements. Other current assets increased $\$ 3.3$ million primarily as a result of an increase in deferred contract costs.

Net cash used in investing activities remained consistent with the first six months of 2006.
Net cash used in financing activities was $\$ 13.0$ million in the first six months of 2007, compared to $\$ 10.9$ million in the first six months of 2006, primarily due to the pay down of our Senior Notes in conjunction with the amendment of our credit agreement and senior notes during the second quarter.

We had total borrowings under our revolving credit facility of $\$ 18$ million at July 1, 2007, and an unrestricted cash balance of $\$ 19.4$ million. Approximately $\$ 9.7$ million of the unrestricted cash balance relates to our Mexican subsidiaries. In April 2007, our credit agreement was amended and restated to limit total borrowings at $\$ 50.0$ million, with $\$ 50.0$ million of additional borrowings available upon lead bank approval, and extend the credit agreement through October 2009. We also amended the senior notes in April 2007 to enable a portion of their repayment and modify the June 30 , 2014 principal payment to June 30 , 2012. The amendments for the senior notes and credit agreement also increase our interest rates, revise certain financial covenants providing more flexibility in our financing structure and add a security interest in our accounts receivable, inventory and equipment. Other terms of the Credit Agreement and Senior Notes remain substantially unchanged. After the aforementioned modifications, our principal commitment under the revolving credit facility is due in 2009 , while our principal commitment under the senior notes is $\$ 4.1$ million, $\$ 15.0$ million and $\$ 10.9$ million due in 2009, 2011 and 2012, respectively. We also had purchase commitments totaling approximately $\$ 27.8$ million at July 1, 2007, primarily for inventory and manufacturing equipment.

We believe that sufficient resources will be available to satisfy our cash requirements for at least the next twelve months. Cash requirements for periods beyond the next twelve months depend on our profitability, our ability to manage working capital requirements and our rate of growth. If we make significant acquisitions, if working capital and capital expenditure requirements exceed expected levels during the next twelve months or in subsequent periods or if Dana is unable to successfully reorganize, we may require additional external sources of capital. There can be no assurance that any additional required financing will be available through bank borrowings, debt or equity financings or otherwise, or that if such financing is available, it will be available on terms acceptable to us. If adequate funds are not available on acceptable terms, our business, results of operations and financial condition could be adversely affected.

## Critical Accounting Policies

See the information concerning our critical accounting policies included under Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operation-Critical Accounting Policies in our Annual Report on Form 10-K for the fiscal year ended December 31, 2006. There have been no significant changes in our critical accounting policies during the six month period ended July 1, 2007, except for the treatment of tax contingency accruals, for which our new policy is outlined below.

Effective January 1, 2007, the Company began to measure and record tax contingency accruals in accordance with FASB Interpretation No. 48 (FIN 48 ), "Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109." The expanded disclosure requirements of FIN 48 are presented in Note 11 to the Consolidated Financial Statements in Part I, Item I.

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FIN 48 prescribes a threshold for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Only tax positions meeting the more-likely-than-not recognition threshold at the effective date may be recognized or continue to be recognized upon adoption. FIN 48 also provides guidance on accounting for derecognition, interest and penalties, and classification and disclosure of matters related to uncertainty in income taxes. Adjustments to other tax accruals are generally recorded in earnings in the period they are determined. Prior to January 1, 2007, the Company recorded accruals for tax contingencies and related interest when it was probable that a liability had been incurred and the amount of the contingency could be reasonably estimated.

## Forward-looking Statements

This quarterly report, and our other oral or written communications, may contain "forward-looking" statements. These statements may include our expectations or projections about the future of our industries, business strategies, potential acquisitions or financial results and our views about developments beyond our control, including domestic or global economic conditions, trends and market developments. These statements are based on management's views and assumptions at the time originally made, and we undertake no obligation to update these statements, even if, for example, they remain available on our website after those views and assumptions have changed. There can be no assurance that our expectations, projections or views will come to pass, and you should not place undue reliance on these forward-looking statements.

A number of significant factors could materially affect our specific business operations, and cause our performance to differ materially from any future results projected or implied by our prior statements. Many of these factors are identified in connection with the more specific descriptions contained throughout this report. Other factors which could also materially affect such future results currently include: cost and availability of raw materials such as steel, components, freight, natural gas or utilities; cost and inefficiencies associated with increasing our manufacturing capacity and launching new or next generation programs; stability and predictability of our costs and margins or our customers' forecasts, financial conditions, late payments, low-margin product mix, market shares, changing product requirements or scheduling demands; costs associated with breakdowns or repairs of machinery and equipment; growth beyond our productive capacity, cyclical or other downturns, adverse impacts of new technologies or other competitive pressures which erode our margins; cost, efficiency and yield of our operations including capital investments, working capital, cycle times, injuries, self-insured risks, wages, freight, production schedules, overtime costs, expediting costs or scrap rates; failure to make strategic acquisitions or to integrate and improve results of acquired businesses or to identify and adequately insure environmental or other risks in due diligence; inventory valuation risks due to obsolescence, shrinkage, theft, price, overstocking or underbilling; changes in government funded or other customer programs (including the failure to appropriate funds for IDIQ contracts); reliance on major customers or suppliers, especially in the automotive sector where bankruptcies or other restructurings could result in the rejection or modification of our contracts; revised contract prices or estimates of major contract costs; dependence on, recruitment or retention of management or other key employees; union negotiations; pension valuation, health care or other benefit costs; labor relations; strikes; risks of foreign operations; currency exchange rates; costs and supply of debt, equity capital, or insurance due to poor operating or financial results, new business risks, credit ratings, debt covenants (including those regarding our creditors’ secured interests), contract claims, insurance conditions or regulatory developments; impairments or write-offs of goodwill or fixed assets; changes in licenses, security clearances, or other legal rights to operate, manage our work force or import and export as needed; completion of the internal control assessment process; costs of compliance with auditing, regulatory or contractual obligations; regulatory actions or sanctions; contract terminations or other disputes or litigation, involving customer, supplier, creditor, stockholder, product liability, or environmental claims; war, terrorism or political uncertainty; unanticipated or uninsured disasters, losses or business risks; inaccurate data about markets, customers or business conditions; or unknown risks and uncertainties; and the risk factors disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2006.

In this quarterly report, we may rely on and refer to information and statistics regarding the markets in which we compete. We obtained this information and these statistics from various third party sources and publications that are not produced for the purposes of securities offerings or reporting or economic analysis. We have not independently verified the data and cannot assure you of the accuracy of the data we have included.

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## Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to financial market risks, including changes in interest rates and foreign currency exchange rates. All additional borrowings under our credit agreement bear interest at a variable rate based on the prime rate, the London Interbank Offered Rate ("LIBOR"), or certain alternative short-term rates, plus a margin ( $1.50 \%$ at July 1, 2007) based upon our leverage ratio. A change in interest rates of 100 basis points would result in additional interest expense of less than $\$ 0.2$ million on an annualized basis, based upon our debt outstanding at July 1, 2007. A change in fixed interest rates of 100 basis points would change the fair value of our Senior Notes by $\$ 1.2$ million. Fluctuations in foreign currency exchange rates have historically impacted our earnings only to the extent of remeasurement gains related to U.S. Dollar denominated accounts of our foreign subsidiary, because the vast majority of our transactions are denominated in U.S. Dollars. A one percent change in foreign currency exchange rates would result in remeasurement gain or loss of approximately $\$ 0.3$ million on an annualized basis, based upon the U.S. Dollar denominated accounts of our foreign subsidiary at July 1, 2007. Inflation has not been a significant factor in our operations in any of the periods presented; however, there can be no assurances that the costs of steel will not adversely affect our working capital requirements and our associated interest costs, which could also increase the sensitivity of our results to changes in interest rates.

## ITEM 4. CONTROLS AND PROCEDURES

(a) Evaluation of disclosure controls and procedures. Based on the evaluation of our disclosure controls and procedures (as defined in Securities Exchange Act of 1934 Rules 13a-15(e) or 15d-15(e)) required by Securities Exchange Act Rules 13a-15(b) or 15d-15(b), our Chief Executive Officer and our Chief Financial Officer have concluded that as of the end of the period covered by this report, our disclosure controls and procedures were effective.
(b) Changes in internal controls. There were no changes in our internal control over financial reporting that occurred during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## Part II. Other Information

## Item 1. Legal Proceedings

None.

## ITEM 1A. RISK FACTORS

Information regarding risk factors appears in "MD\&A—Forward-Looking Statements," in Part I—Item 2 of this Form 10-Q and in Part I—Item 1A of our Report on Form 10-K for the fiscal year ended December 31, 2006.

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## ITEM 2. UnREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On June 12, 2007, the Company completed a participant equity exchange offer under which participants in the Company's equity incentive plan were able to exchange certain vested and underwater options for lesser quantities of new options or stock. As a result of the exchange, 21,790 shares were withheld by the Company for payment of employee payroll taxes related to such exchange program. Common shares repurchased are held in treasury. The following table summarizes our repurchases during the quarter ended July 1, 2007:

| Period | Total Number of Shares Purchased | Average Price Paid per Share | $\begin{gathered} \text { Total Number of } \\ \text { Shares Purchased } \\ \text { as a Part of } \\ \text { Publicly Announced } \\ \text { Plans or Programs } \\ \hline \end{gathered}$ |  | hares <br> Be er the rams |
| :---: | :---: | :---: | :---: | :---: | :---: |
| June 12, 2007 | 21,790 | \$ 8.29 | - | \$ |  |

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Submission of Matters to a Vote of Security Holders

The Company's Annual Meeting of Stockholders was held on April 24, 2007 in Louisville, Kentucky. At the meeting, stockholders elected two Class III directors for a term of three years pursuant to the following votes:

| Class III Director | Votes in <br> Favor |
| :--- | :--- |
| R. Scott Gill | Votes <br> Withheld |
| Robert Sroka | 547,499 |

The total number of shares of common stock outstanding as of March 8, 2007, the record date of the Annual Meeting of Stockholders, was $18,901,875$.

## ITEM 5. OTHER INFORMATION

On July 24, 2007, the Company announced that Sypris Technologies, Inc., a wholly-owned subsidiary, has entered into a comprehensive settlement agreement with Dana Corporation to resolve all outstanding disputes and enter into a new long-term supply contract. Dana filed a motion for an order approving these agreements with the court in the Southern District of New York. The motion was heard and approved by the court on August 7, 2007.

Under the settlement agreement, the parties have agreed to cease all litigation with regard to prior contract disputes, including the release of Dana from certain committed but undelivered production volumes. In addition, Dana will provide Sypris with an allowed general unsecured non-priority claim in the amount of $\$ 89,900,000$, a significant portion of which is expected to be deferred. Sypris has not yet determined whether to hold or liquidate this claim as of August 8 , 2007.

The new supply agreement will be effective from August 7, 2007 through 2014, in lieu of the parties' three existing supply contracts which have been terminated. The new supply agreement provides enhanced pricing to Dana for certain products beginning in 2008, an exchange of production between Sypris and Dana regarding certain of their respective "non-core" components, a commitment by Sypris to rebalance production among certain plants to reduce costs for both parties, and improved coverage in the areas of quality and warranty, among others. Sypris will make additional investments in advanced manufacturing technology to maximize productivity, increase responsiveness, provide new services and reduce cycle times, and will continue to be the exclusive supplier of the components to Dana. Sypris is currently Dana's largest component supplier, with shipments exceeding \$200,000,000 in 2006.

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## ITEM 6. EXHIBITS

## Exhibi

Amended and Restated Loan Agreement dated as of April 6, 2007 between Sypris Solutions, Inc., Sypris Test \& Measurement, Inc., Sypris
Technologies, Inc., Sypris Electronics, LLC, Sypris Data Systems, Inc., Sypris Technologies Marion, LLC, Sypris Technologies Kenton, Inc., Sypris Technologies Mexican Holdings, LLC; and JP Morgan Chase Bank, N.A., LaSalle Bank National Association, and National City Bank (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed on April 11, 2007 (Commission File No. 000-24020)).
10.2 Third Amendment to the Note Purchase Agreement dated as of April 6, 2007 between Sypris Solutions, Inc., Sypris Test \& Measurement, Inc., Sypris Technologies, Inc., Sypris Electronics, LLC, Sypris Data Systems, Inc., Sypris Technologies Marion, LLC, Sypris Technologies Kenton, Inc., Sypris Technologies Mexican Holdings, LLC; and The Guardian Life Insurance Company Of America, Connecticut General Life Insurance Company , Life Insurance Company of North America, Jefferson Pilot Financial Insurance Company, Lincoln National Life Insurance Company, Lincoln Life \& Annuity Company of New York (incorporated by reference to Exhibit 10.2 to the Company’s Form 8-K filed on April 11, 2007 (Commission File No. 000-24020)).
10.3 Security Interest Agreement dated April 6, 2007 (incorporated by reference to Exhibit 10.3 to the Company's Form 8-K filed on April 11, 2007 (Commission File No. 000-24020)).
10.4 Form of Standard Terms of Executive Awards Granted Under the 2007 Stock Option Exchange Program (incorporate by reference to Exhibit 10.1 to the Company's Form 8-K filed on May 18, 2007 (Commission File No. 000-24020)).
10.5 Form of 3-4-5 Restricted Stock Award Agreement for Grants to Executive Officers and Other Key Employees, Amends and Replaces Exhibit 10.24, Restricted Stock Award Agreement (incorporated by reference to Exhibit 10.3 to the Company's Form 8-K Filed on March 3, 2005 (Commission File No. 000-24020)).

31(i). 1 CEO certification pursuant to Section 302 of Sarbanes - Oxley Act of 2002.
31(i). $2 \quad$ CFO certification pursuant to Section 302 of Sarbanes - Oxley Act of 2002.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## SYPRIS SOLUTIONS, INC.

(Registrant)
Date: August 8, 2007
By: $\qquad$
(T. Scott Hatton)

Vice President \& Chief Financial Officer
By: $\qquad$
(Jeffrey T. Reibel)
Controller (Principal Accounting Officer)

## 3-4-5 RESTRICTED STOCK AWARD AgREEMENT

Effective as of [Date] ("Grant Date"), the Company hereby grants to [Employee] certain rights to ownership of up to: [\#shares] total Restricted Shares on the Terms of this Agreement, the attached Program, and the 2004 Sypris Equity Plan ("Plan") as follows:

| Vesting Dates | \# of Shares Vesting |
| :--- | :---: |
| $\left[3^{\text {rd }}\right.$ Anniversary $]$ | $[30] \%$ |
| $\left[4^{\text {th }}\right.$ Anniversary $]$ | $[30] \%$ |
| $\left[5^{\text {th }}\right.$ Anniversary $]$ | $[40] \%$ |

Intending to be legally bound by all such Terms, I acknowledge the sole authority of the Committee to interpret such Terms, the forfeiture of my rights upon any termination of my employment under such Terms and my continuing status as an "at will" employee (subject to termination without cause or notice). I have received and had an opportunity to review, with the benefit of any legal counsel of my choosing, the Plan, the Program and this Award Agreement.

SYPRIS SOLUTIONS, INC.

By:
Name:

Title:

## PARTICIPANT

Signature:

## Name:

Title:

## Restricted Stock Terms of Awards under THE 3-4-5 RESTRICTED STOCK PROGRAM ("PROGRAM") OF THE 2004 SYPRIS EQUITY PLAN ("PLAN")

1. Awards - All "Awards" granted under this Program will be Restricted Shares subject to, and governed by, the terms of the Plan, this Program and a valid, executed Award Agreement.
2. Shares - Initially, each "Restricted Share" is one Share of the Common Stock (subject to adjustments per the Plan) which is subject to forfeiture before its Vesting Date, as set forth herein. Shares will be held by the Company until their Vesting Dates, and physically distributed to the Participant thereafter, with any legends required by applicable Rules. Participants may vote, and receive (subject to applicable Rules) cash dividends on, unvested Shares.
3. Taxes - The Participant must arrange for tax withholding in accordance with applicable Rules, to the satisfaction of the Committee, or immediately surrender then-vested Shares of equivalent market value.
4. Vesting - Thirty percent of the Award shall vest on each of its third and fourth anniversaries of the Grant Date, and forty percent of the Award shall vest on the fifth anniversary of the Grant Date (each anniversary, a "Vesting Date"), unless forfeited before such Vesting Date; provided that in the event of Death all unvested Awards will be immediately vested.
5. Forfeiture - Each Restricted Share will terminate, expire and be forfeited as provided in Article V of the Plan. (The Committee has sole discretion to determine whether a demotion is a "termination" of employment.)
6. Leaves of Absence - The Committee may in its discretion treat all or any portion of any period during which a Participant is on military or on an approved leave of absence as a period of employment for purposes of the accrual of rights hereunder. Retiring after age 65 or qualifying to receive long-term disability benefits under the Company's then-current policies shall be approved leaves of absence.
7. No Other Rights - The Awards include no other rights beyond those expressly provided in the Plan, this Program or the Award Agreement. Awards are nonassignable and non-transferable except by will or the laws of descent and distribution, unless otherwise approved by the Committee.
8. Definitions - Unless otherwise specified, all capitalized terms herein shall have the meanings assigned to them in the Plan or in the Award Agreement.

## CERTIFICATION PURSUANT TO SECTION 302 OF SARBANES-OXLEY ACT OF 2002

I, Jeffrey T. Gill, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Sypris Solutions, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## CERTIFICATION PURSUANT TO SECTION 302 OF SARBANES-OXLEY ACT OF 2002

I, T. Scott Hatton, certify that:

1. I have reviewed this quarter report on Form $10-\mathrm{Q}$ of Sypris Solutions, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: $\qquad$
T. Scott Hatton

Vice President \& Chief Financial Officer

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Sypris Solutions, Inc. (the Company) on Form 10-Q for the period ending July 1, 2007 as filed with the Securities and Exchange Commission on the date hereof (the Report), each of the undersigned hereby certifies, pursuant to 18 U.S.C. Sec. 1350, as adopted pursuant to Sec. 906 of the Sarbanes-Oxley Act of 2002, in his capacity as an officer of Sypris Solutions, Inc., that to his knowledge:
(1) The Report fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 (15 U.S.C. 78m); and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 8, 2007

Date: August 8, 2007
By: $\qquad$
T. Scott Hatton

Vice President \& Chief Financial Officer
A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Sypris Solutions, Inc. and will be retained by Sypris Solutions, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Form 10-Q and shall not be considered filed as part of the Form 10-Q.

